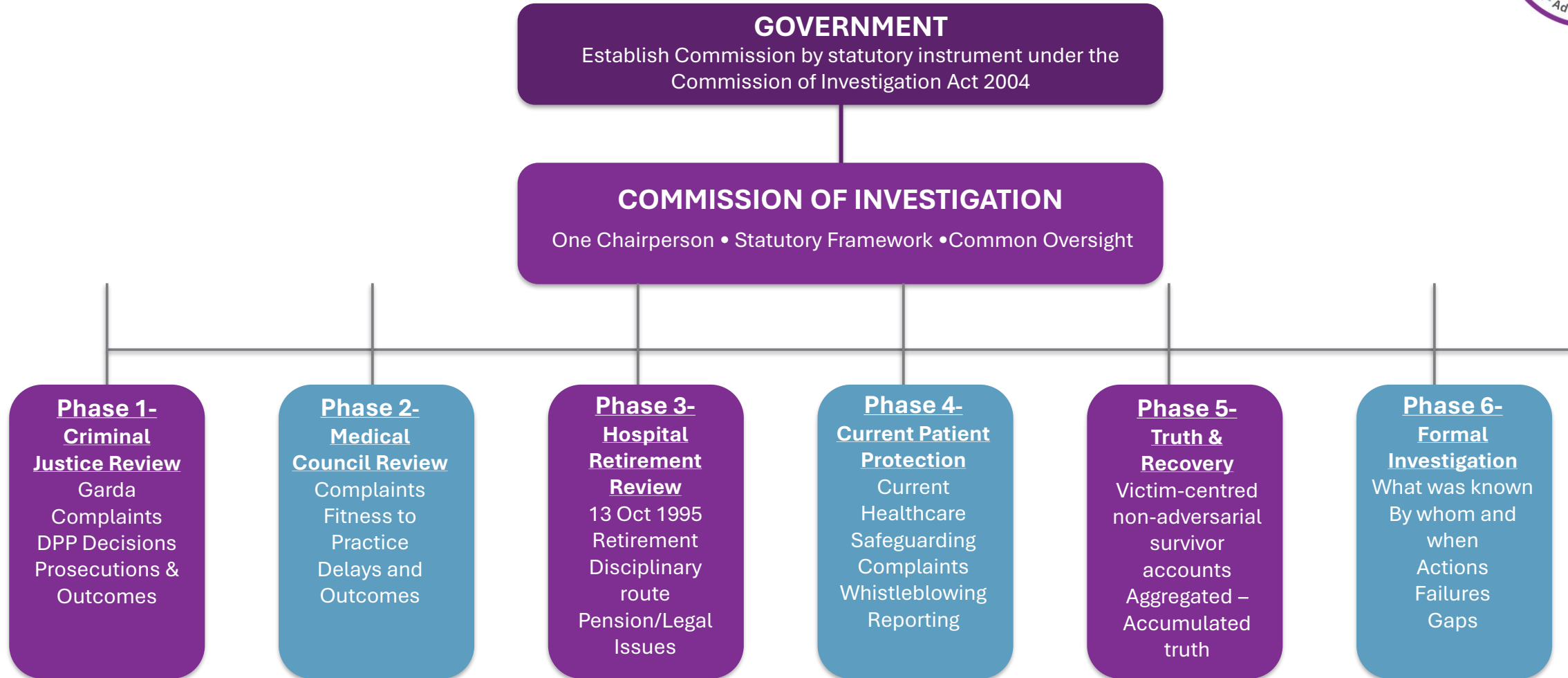


Recommended structure: one Commission, six concurrent phases

The report explicitly recommends that all six phases can and should run concurrently.



ALL SIX PHASES START IMMEDIATELY AND RUN AT THE SAME TIME